Health and Wellbeing Board Details
Please select Health and Wellbeing Board:
Barnet

ROCR approval applied for
Version 3

Please provide:

Dawn Wakeling Dawn.Wakeling@barnet.gov.uk

# Health and Wellbeing Board Payment for Performance

There is no need to enter any data on this sheet. All values will be populated from entries elsewhere in the template

Barnet	]
	-
1. Reduction in non elective activity	
Baseline of Non Elective Activity (Q4 13/14 - Q3 14/15)	29,094
Change in Non Elective Activity	-716
% Change in Non Elective Activity	-2.5%
2. Calculation of Performance and NHS Commissioned Ringfenced Figures in £	Funds
Financial Value of Non Elective Saving/ Performance Fund	1,336,056
Combined total of Performance and Ringfenced Funds	6,225,434
Ringfenced Fund	4,889,378
Value of NHS Commissioned Services	15,022,208,000
Shortfall of Contribution to NHS Commissioned Services	0

### 2015/16 Quarterly Breakdown of P4P

7,458	14,584	21,435	
	-	21,455	29,094
-134	-328	-522	-716
-0.5%	-1.1%	-1.8%	-2.5%
250,044	362,004	362,004	362,004
	-0.5%	-0.5% -1.1%	-0.5% -1.1% -1.8%

# Health and Wellbeing Funding Sources

# Barnet

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Local Authority Social Services Barnet <please authority="" local="" select=""></please>	Gross Contri 2014/15 6,634	bution (£000) 2015/16 1,872
Local Authority Social Services Barnet <please authority="" local="" select=""></please>	2014/15	2015/16
Barnet <please authority="" local="" select=""></please>		
Barnet <please authority="" local="" select=""></please>	6,634	1.872
	-,	
		, -
<please authority="" local="" select=""></please>		
Total Local Authority Contribution	6,634	1,872
CCG Minimum Contribution		
NHS Barnet CCG		21,540
		-
		-
		-
		-
		-
		-
Total Minimum CCG Contribution	-	21,540
Additional CCG Contribution		
<please ccg="" select=""></please>		
Total Additional CCG Contribution	-	-
Total Contribution	6,634	23,412

# Summary of Health and Wellbeing Board Schemes

Barnet

Please complete white cells

# Summary of Total BCF Expenditure

Figures in £000

			Please confirm	n the amount	If different to the figure in cell D18, please indicate the total amount
	From 3. HWB Expenditure		allocated for the protection fr		from the BCF that has been allocated for the protection of adult social
	Pla	an	of adult social care		care services
	2014/15	2015/16	2014/15	2015/16	
Acute	-	142,374			
Mental Health	-	260,042			
Community Health	1,431,602	10,863,998			
Continuing Care	-	-			
Primary Care	-	915,000			
Social Care	4,538,300	6,410,300	4,200	4,200	D18 contains the value indicated and a number of other enablers
Other	664,098	4,820,286			
Total	6,634,000	23,412,000		4,200	

Summary of NHS Commissioned out of hospital services spend from MINIMUM BCF Pool

Figures in £000

	From 3. HWE	B Expenditure
		2015/16
Mental Health		260,042
Community Health		10,863,998
Continuing Care		-
Primary Care		915,000
Social Care		-
Other		1,341,242
Total		13,380,282

# **Summary of Benefits**

Figures in £000

			From 5.HWB
	From 4. HV	P4P metric	
	2014/15	2015/16	2015/16
Reduction in permanent residential admissions	-	-	
Increased effectiveness of reablement	-	-	
Reduction in delayed transfers of care	-	-	
Reduction in non-elective (general + acute only)	-	-	1,336
Other	-	-	
Total	-	-	1,336

<Please explain discrepancy between D44 and E44 if applicable>

### Health and Wellbeing Board Expenditure Plan

### Barnet

### Please complete white cells (for as many rows as required):

Please complete white cens (for as many rows	Expenditure										
Scheme Name	Area of Spend	Please specify if Other	Commissioner	if Joint % NHS		Provider	Source of Funding	2014/15 (£000)	2015/16 (£000)		
Tier 1&2. Self management & Prevention	Other	charity/ voluntary sector	Local Authority			Charity/Voluntary Sector	CCG Minimum Contribution	450,000			
Tier 1&2. Self management & Prevention	Social Care		Local Authority			Local Authority	CCG Minimum Contribution	221,300			
Tier 3. Assessment & Care Planning	Social Care		Local Authority			Local Authority	CCG Minimum Contribution	231,000	231,000		
Tier 3. Assessment & Care Planning	Other	charity/ voluntary sector	Local Authority			Charity/Voluntary Sector	CCG Minimum Contribution	214,098	217,357		
Tier 3. Assessment & Care Planning	Acute		Local Authority			NHS Acute Provider	CCG Minimum Contribution		142,374		
Tier 3. Assessment & Care Planning	Community Health		CCG			NHS Community Provider	CCG Minimum Contribution	795,431	1,254,431		
¥						NHS Mental Health					
Tier 3. Assessment & Care Planning	Mental Health		CCG			Provider	CCG Minimum Contribution		260,042		
Tier 3. Assessment & Care Planning	Primary Care	GP LIS	CCG				CCG Minimum Contribution		915,000		
Tier 3. Assessment & Care Planning	Other	private sector	CCG			Private Sector	CCG Minimum Contribution		1,341,242		
<b>T</b> 10 111 111 1								000.171			
Tier 4. Community based intensive services	Community Health	Desta stis e a sista ser a ser issa A	CCG			NHS Community Provider	CCG Minimum Contribution	636,171	1,316,464		
Enablers	Social Care	Protecting social care services & organisational enablers	Local Authority			Local Authority	CCG Minimum Contribution	4,086,000	4,086,000		
		private sector (commissioned by LA									
Enablers	Other	on behalf of CCG)	Local Authority			Private Sector	CCG Minimum Contribution		1,169,761		
Enablers	Community Health		CCG			NHS Community Provider	CCG Minimum Contribution		8,293,103		
Enablers	Social Care					Local Authority	Local Authority Social Services		1,872,000		
Reserves	Other	reserves					CCG Minimum Contribution		1,641,926		
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				-							
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				_							
				-							
Total								6,634,000	23,412,000		

### Health and Wellbeing Board Financial Benefits Plan

Barnet

If you would prefer to provide aggregated figures for the savings (columns F-J), for a group of schemes related to one benefit type (e.g. delayed transfers of care), rather than filling in figures against each of your individual schemes, then you may do so.

If so, please do this as a separate row entitled "Aggregated benefit of schemes for X", completing columns D, F, G, I and J for that row. But please make sure you do not enter values against both the individual schemes you have listed, and the "aggregated benefit" line. This is to avoid double counting the benefits.

However, if the aggregated benefits fall to different organisations (e.g. some to the CCG and some to the local authority) then you will need to provide one row for the aggregated benefits to each type of organisation (identifying the type of organisation in column D) with values entered in columns F-J.

2014/15

### Please complete white cells (for as many rows as required):

Please complete white cells (for as many row							2014/15	
Benefit achieved from	If other please specifiy	Scheme Name	Organisation to Benefit	Change in activity measure	Unit Price (£)	Total (Saving) (£)	How was the saving value calculated?	How will the savings against plan be monitored?
Reduction in non-elective (general + acute only)		Tier 3. Assessment & Care Planning						
Reduction in non-elective (general + acute only)		Tier 4. Community Based Intensive						
		services					predicted activity change multiplied by the	Monitoring will be via Benefits Cards as part of
		aggregated benefit of schemes for						
		Reduction in non-elective admissions	NHS Commissioner	134	1,866	250,044	on HWB fact pack costs)	governance process.
Reduction in permanent residential admissions		Tier 1 & 2. Self-management and prevention						
Reduction in permanent residential admissions		Tier 3. Assessment & Care Planning						
		aggregated benefit of schemes for Reduction in permanent admissions to care homes	Local Authority	23	10,000	230.000	Annual cost of residential or nursing care @ £21,000. Annual cost of Extra Care Housing at £11,000. Net annual cost £10,000 per person.	Monitoring will be via Benefits Cards as part of the LBB Programme Management Office governance process
Increased effectiveness of reablement		Tier 3. Assessment & Care Planning	Local Additionty	20	10,000	200,000		governance process.
		enablers						
		aggregated benefits of schemes for increased effectiveness of reablement	Local Authority	21	3,831	80.451	differential between enabelment costs and either (1) no home care or (2) home care package reduction.	Monitoring will be via Benefits Cards as part of the LBB Programme Management Office governance process.
Reduction in delayed transfers of care		Tier 3. Assessment & Care Planning	Local / lationly	2.	0,001			govornance process.
		Tier 4. Community Based Intensive						
		aggregated benefits of schemes for		4.500				Monitoring will be via Benefits Cards as part of the LBB Programme Management Office
		reduction in dleayed transfers of care	NHS Commissioner	1,523	120	182,760	£120 fine to socialcare for DTOC	governance process.
							+	
							•	
			1					
							-	
			1					
<b>W</b> I						740 677		
Total						743,255		

2015/16

						2015/16	
Benefit achieved from	Scheme Name	Organisation to Benefit	Change in activity measure	Unit Price (£)	Total (Saving) (£)	How was the saving value calculated?	How will the savings against plan be monitored?
Reduction is non-cleative (respect - courts only)	Tion 0. Account 8. Core Diamine						
Reduction in non-elective (general + acute only)	Tier 3. Assessment & Care Planning Tier 4. Community Based Intensive				-		
	services						
	aggregated benefit of schemes for					predicted activity change multiplied by the average cost of the avoided admission (based	Monitoring will be via Benefits Cards as part of
	Reduction in non-elective admissions	NHS Commissioner	776	5 1,866	1,448,016	on HWB fact pack costs)	governance process.
	Tier 1 & 2. Self-management and						ř
Reduction in permanent residential admissions	prevention Tier 3. Assessment & Care Planning						
	The S. Assessment & Care Harning						
	aggregated benefit of schemes for					Annual cost of residential or nursing care @	Monitoring will be via Benefits Cards as part of
	Reduction in permanent admissions to care homes	Local Authority	28	10,000	280.000	£21,000. Annual cost of Extra Care Housing at £11,000. Net annual cost £10,000 per person.	
Increased effectiveness of reablement	Tier 3. Assessment & Care Planning	Loodintationty					goromance procees
	enablers				-		
	aggregated benefits of schemes for					differential between enablelment costs and either (1) no home care or (2) home care	Monitoring will be via Benefits Cards as part of the LBB Programme Management Office
	increased effectiveness of reablement	Local Authority	19	3,831	72,789	package reduction.	governance process.
Reduction in delayed transfers of care	Tier 3. Assessment & Care Planning				-		
	Tier 4. Community Based Intensive services						
	aggregated benefits of schemes for						Monitoring will be via Benefits Cards as part of the LBB Programme Management Office
	 reduction in delaayed transfers of care		1,236	6 120	148,320	£120 fine to socialcare for DTOC	governance process.
					-		
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			+		-		
			+				
Total					1,949,125		

Barnet

Red triangles indicate comments

Please complete the five white cells in the Non-Elective admissions table. Other white cells can be completed/revised as appropriate

Planned deterioration on baseline (or validity issue) Planned improvement on baseline of less than 3.5% Planned improvement on baseline of 3.5% or more

Rationale for

red/amber

ratings

E1,866 Rationale for change from £1,400 Cost of admissions in Barnet are higher than the national average. This is based on the McKinsey information in the HWB fact pack.

Non - Elective admissions (general and acute)

		Baseline (14-15 figures are CCG plans)				Pay for performance period				
Metric		Q4 (Jan 14 - Mar 14)	Q1 (Apr 14 - Jun 14)	Q2 (Jul 14 - Sep 14)	Q3 (Oct 14 - Dec 14)	Q4 (Jan 15 - Mar 15)	Q1 (Apr 15 - Jun 15)	Q2 (Jul 15 - Sep 15)	Q3 (Oct 15 - Dec 15)	Q4 (Jan 16 - Mar 16)
Total non-elective admissions in to	Quarterly rate	1,984	1,896	1,823	2,038	1,918	1,816	1,744	1,955	1,837
hospital (general & acute), all-age, per 100.000 population	Numerator	7,458	7,126	6,851	7,659	7,324	6,932	6,657	7,465	7,130
per 100,000 population	Denominator	375,815	375,815	375,815	375,815	381,776	381,776	381,776	381,776	388,036

P4P annual change in admissions -716 P4P annual change in admissions (%)

 ge in admissions (%)
 -2.5%
 Please enter the

 P4P annual saving
 £1,336,056
 average cost of a non-elective admission<sup>1</sup>

The figures above are mapped from the following CCG operational plans. If any CCG plans are updated then the white cells can be revised:

	CCG baseline activity (14-15 figures are CCG plans)			plans)			Contributing CCG activity			
Contributing CCGs		Q1 (Apr 14 - Jun 14)	Q2 (Jul 14 - Sep 14)	Q3 (Oct 14 - Dec 14)	% CCG registered population that has resident population in Barnet	in CCG registered population	Q4 (Jan 14 - Mar 14)	Q1 (Apr 14 - Jun 14)	Q2 (Jul 14 - Sep 14)	Q3 (Oct 14 - Dec 14)
NHS Barnet CCG		7,207	6,915	7,784	91.2%		6,885	6,576	6,310	7,102
NHS Brent CCG		7,663	7,403	7,634	1.9%	1.8%	151	148	143	148
NHS Camden CCG	4,373	4,550	4,601	4,678	0.7%		31	32	33	33
NHS Central London (Westminster) CCG	3,530	4,004	3,912	3,893	0.1%	0.0%	5	6	6	6
NHS Enfield CCG	7,034	5,963	5,836	6,044	3.1%	2.5%	215	183	179	185
NHS Haringey CCG		5,220	5,339	5,503	2.1%		99	110	112	116
NHS Harrow CCG	5,538	5,250	5,022	5,070	1.2%	0.8%	67	63	61	61
NHS Islington CCG	2,873	4,874	5,047	5,219	0.1%	0.0%	4	7	7	8
Total						100%	7,458	7,126	6,851	7,659

References

<sup>1</sup> The default figure of £1,490 in the template is based on the average reported cost of a non-elective inpatient episode (excluding excess bed days), taken from the latest (2012/13) Reference Costs. Alternatively the average reported spell cost of a non-elective inpatient admission (including excess bed days) from the same source is £2,118. To note, these average figures do not account for the 30% marginal rate rule and may not reflect costs variations to a locality such as MFF or cohort pricing. In recognition of these variations the average cost can be revised in the template although a rationale for any change should be provided.

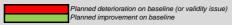
Please complete all white cells in tables. Other white cells should be completed/revised as appropriate.

### Residential admissions

Metric	Baseline (2013/14)	Planned 14/15	Planned 15/16	
· ····· ···· ····· ····· ····· ····· ····	Annual rate	486.9	417.6	354.1
to residential and nursing care homes, per 100,000	Numerator	240	217	189
population	Denominator	49,295	51,959	53,380
	Annual change in admissions		-23	-20
		Annual change in admissions %	-9.6%	-12.99
Paablement				

Metric	Baseline (2013/14)	Planned 14/15	Planned 15/16				
Proportion of older people (65 and over) who were still at	Annual %	71.9	76.8				
ome 91 days after discharge from hospital into eablement / rehabilitation services	Numerator	290	311	330			
reablement / renablination services	Denominator	405	405	405			
		Annual change in proportion	4.9	4.7			
		Annual change in proportion %	6.8%	6.1%			

# Red triangles indicate comments



# Rationale for red rating Rationale for red rating

### Delayed transfers of care

			13-14 Bas	seline			14/	15 plans			15-1	6 plans	
Metric		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
		(Apr 13 - Jun 13)	(Jul 13 - Sep 13)	(Oct 13 - Dec 13)	(Jan 14 - Mar 14)	(Apr 14 - Jun 14)	(Jul 14 - Sep 14)	(Oct 14 - Dec 14)	(Jan 15 - Mar 15)	(Apr 15 - Jun 15)	(Jul 15 - Sep 15)	(Oct 15 - Dec 15)	(Jan 16 - Mar 16)
Delayed transfers of care (delayed days) from hospital per	Quarterly rate	717.6	670.9	582.0	570.5	538.2	506.9	476.7	447.4	419.3	392.0	365.6	340.3
100,000 population (aged 18+).	Numerator	2,027	1,895	1,644	1,641	1,548	1,458	1,371	1,307	1,225	1,145	1,068	1,010
	Denominator	282,465	282,465	282,465	287,622	287,622	287,622	287,622	292,125	292,125	292,125	292,125	296,808
								Annual change in admissions	-1523			Annual change in admissions	-1236

Annual change in admissions -1523 Annual change in admissions Annual change in admissions % Annual change in admissions % -21.1%

-21.7%

### Patient / Service User Experience Metric

		Daseinie	Fiamed 14/15	Flamed 15/10
Metric		[enter time period]	(if available)	
	Metric Value	0.9		
dissatisfied are you with the support or services you have received from social services in the last 12 months?)	Numerator	256		
Numerator: Number of service users that are either	Denominator	343		
Improvement indicated by:	Increase			

Baseline Planned 14/15 Planned 15/16

### Local Metric

		Baseline	Planned 14/15	Planned 15/16
Metric		[enter time period]	(if available)	
Self Directed Support	Metric Value	1.0	1.0	1.0
	Numerator	2,701		
	Denominator	2,745		
Improvement indicated by:	Increase			

#### References/notes

Population projections are based on Subnational Population Projections, Interim 2012-based (published May 2014)

1. Based on "Personal Social Services: Expenditure and Unit Costs, England2012-13" (HSCIC) http://www.hscic.gov.uk/catalogue/PUB13085/pss-exp-eng-12-13-fin-rpt.pdf 2. There is no robust national source for the average annual saving due to being at home 91 days after discharge from hospital in to reablement / rehabilitation services. Therefore HWBs should provide the estimate that underpins their planned financial savings, which it is assumed will include the impact of reduction admissions to hospital and to residential care 3. Based on 12-13 Reference Costs: average cost of an excess bed day. https://www.gov.uk/government/uploads/system/uploads/attachment\_data/file/261154/nhs\_reference\_costs\_2012-13\_acc.pdf

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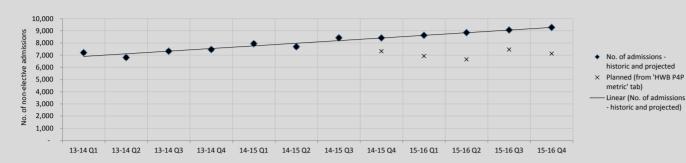
### Barnet

To support finalisation of plans, we have provided estimates of future performance, based on a simple 'straight line' projection of historic data for each metric. We recognise that these are crude methodologies, but it may be useful to consider when setting your plans for each of the national metrics in 2014/15 and 2015/16. As part of the assurance process centrally we will be looking at plans compared to the counterfactual (what the performance might have been if there was no BCF).

No cells need to be completed in this tab. However, 2014-15 and 2015-16 projected counts for each metric can be overwritten (white cells) if areas wish to set their own projections.

### Non-elective admissions (general and acute)

	Historic			Baseline				Projection	-				
Metric		13-14 Q1	13-14 Q2	13-14 Q3	13-14 Q4	14-15 Q1	14-15 Q2	14-15 Q3	14-15 Q4	15-16 Q1	15-16 Q2	15-16 Q3	15-16 Q4
Total non-elective admissions (general & acute), all-a	e No. of admissions -												/ · · ·
	historic and projected												1 '
		7,202	6,805	7,322	7,458	7,940	7,689	8,424	8,413	8,630	8,846	9,062	9,278

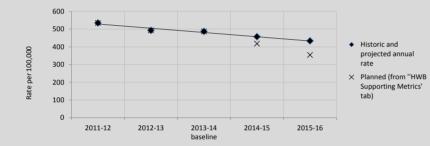


P		Projected					
		2014 -2015	2015-16	2015-16	2015-16	2015-16	
Metric		Q4	Q1	Q2	Q3	Q4	
Total non-elective admissions (general & acute), all-age	Quarterly rate	2,238.7	2,260.4	2,317.0	2,373.7	2,391.1	
	Numerator	8,413	8,630	8,846	9,062	9,278	
	Denominator	375.815	381.776	381.776	381.776	388.036	

\* The projected rates are based on annual population projections and therefore will not change linearly

### **Residential admissions**

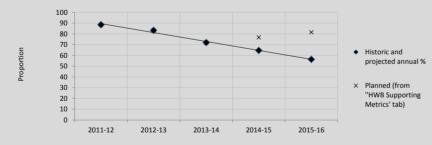
residential and nursing care homes, per 100,000		2011-12	2012-13	2013-14	2014-15	2015-16	
Weth		Historic	historic	baseline	baseline Projected		
Permanent admissions of older people (aged 65 and over)	Historic and projected annual rate	535	493	487	457	433	
population	Numerator	255	245	240	238	231	
	Denominator	47,705	49,295	49,295	51,959	53,380	



This is based on a simple projection of the metric proportion.

### Reablement

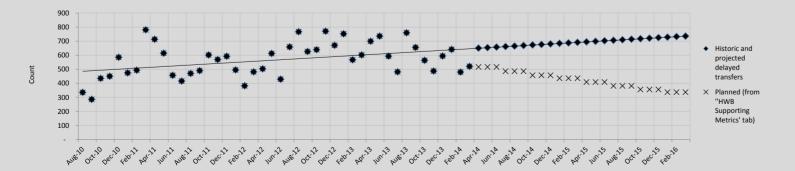
Metric						2015-16 Projected
	Historic and projected annual %	88.5	83.2	71.9	64.6	56.3
reablement / rehabilitation services	Numerator	400	330	290	262	228
	Denominator	450	400	405	405	405



This is based on a simple projection of the metric proportion, and an unchanging denominator (number of people offered reablement)

### Delayed transfers

		Historic												
Metric		Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	
Delayed transfers of care (delayed days) from hospital	Historic and projected													
	delayed transfers	335	286	435	450	585	474	493	780	713	614	457	416	



	Projected rates*									
	2014-15				2015-16					
Metric		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
	Quarterly rate	681.9	693.5	705.2	705.8	717.2	728.7	740.2	739.8	
per 100,000 population (aged 18+).	Numerator	1,961	1,995	2,028	2,062	2,095	2,129	2,162	2,196	
	Denominator	287,622	287,622	287,622	292,125	292,125	292,125	292, 125	296,808	

\* The projected rates are based on annual population projections and therefore will not change linearly

# HWB Financial Plan

Date	Sheet	Cells	Description
28/07/2014	Payment for Performance	B23	formula modified to =IF(B21-B19<0,0,B21-B19)
28/07/2014	1. HWB Funding Sources	C27	formula modified to =sUM(c20:c26)
28/07/2014	HWB ID	J2	Changed to Version 2
28/07/2014	а	Various	Data mapped correctly for Bournemouth & Poole
29/07/2014	а	AP1:AP348	Allocation updated for changes
28/07/2014	All sheets	Columns	Allowed to modify column width if required
30/07/2014	8. Non elective admissions - CCG		Updated CCG plans for Wolverhampton, Ashford and Canterbury CCGs
30/07/2014	6. HWB supporting metrics	D18	Updated conditional formatting to not show green if baseline is 0
30/07/2014	6. HWB supporting metrics	D19	Comment added
30/07/2014	7. Metric trends	K11:O11, G43:H43,G66:H66	Updated forecast formulas
30/07/2014	Data	Various	Changed a couple of 'dashes' to zeros
30/07/2014	5. HWB P4P metric	H14	Removed rounding
31/07/2014	1. HWB Funding Sources	A48:C54	Unprotect cells and allow entry
01/08/2014	5. HWB P4P metric	G10:K10	Updated conditional formatting
			formula modified to
01/08/2014	5. HWB P4P metric	H13	=IF(OR(G10<0,H10<0,110<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0,J10<0
01/08/2014	5. HWB P4P metric	H13	Apply conditional formatting
01/08/2014	5. HWB P4P metric	H14	formula modified to =if(H13="","",-H12*J14)
01/08/2014	4. HWB Benefits Plan	J69:J118	Remove formula
01/08/2014	4. HWB Benefits Plan	B11:B60, B69:B118	Texted modified
Version 2			
13/08/2014	4. HWB Benefits Plan	161, 1119, J61, J119	Delete formula
13/08/2014	4. HWB Benefits Plan	rows 119:168	Additional 50 rows added to 14-15 table for orgaanisations that need it. Please unhide to use
13/08/2014	4. HWB Benefits Plan	rows 59:108	Additional 50 rows added to 15-16 table for orgaanisations that need it. Please unhide to use
13/08/2014	3. HWB Expenditure Plan	rows 59:108	Additional 50 rows added to table for orgaanisations that need it. Please unhide to use
13/08/2014	а	M8	Add Primary Care to drop down list in column I on sheet '3. HWB Expenditure Plan'
13/08/2014	HWB ID	J2	Changed to Version 3
13/08/2014	6. HWB supporting metrics	C11, I32, M32	Change text to 'Annual change in admissions'
13/08/2014	6. HWB supporting metrics	C12, I33, M33	Change text to 'Annual change in admissions %'
13/08/2014	6. HWB supporting metrics	C21	Change text to 'Annual change in proportion'
13/08/2014	6. HWB supporting metrics	C22	Change text to 'Annual change in proportion %'
13/08/2014	6. HWB supporting metrics	D21	Change formula to = <i>if(D19=0,0,D</i> <b>18</b> - <i>C</i> <b>18</b> )
13/08/2014	6. HWB supporting metrics	D21	Change format to 1.dec. place
13/08/2014	6. HWB supporting metrics	E21	Change formula to = <i>if(E19=0,0,E</i> <b>18</b> - D <b>18</b> )
13/08/2014	6. HWB supporting metrics	E21	Change format to 1.dec. place
13/08/2014	6. HWB supporting metrics	D22	Change formula to = <i>if(D19=0,0,D</i> 18 /C 18 -1)
13/08/2014	6. HWB supporting metrics	E22	Change formula to = <i>if(E19=0,0,E</i> 18 / D 18 - 1)
13/08/2014	5. HWB P4P metric	J14	Cell can now be modified - £1,490 in as a placeholder
13/08/2014	5. HWB P4P metric	N9:AL9	Test box for an explanation of why different to £1,490 if it is.
13/08/2014	4. HWB Benefits Plan	H11:H110, H119:H218	Change formula to eg. =H11*G11
13/08/2014	2. Summary	G44:M44	Test box for an explanation for the difference between the calculated NEL saving on the metrics tab and the benefits tab